ROTHERHAM BOROUGH COUNCIL – REPORT TO MEMBERS

1.	Meeting:	Council
2.	Date:	16 th September 2015
3.	Title:	Rotherham Together – Local Strategic Partnership future governance model
4.	Directorate:	Resources and Transformation

5. Summary

5.1 This report outlines the proposal for the future of Rotherham's Local Strategic Partnership, including its purpose and structures.

6. Recommendations

- 6.1 That the Council agrees to:
- 6.1.1 The proposals for a renewed Local Strategic Partnership, proposed to be named "Rotherham Together".
- 6.1.2 The proposed terms of reference and membership for the Rotherham Together Partnership and the supporting operational Chief Executive Officer Group.
- 6.1.3 Receive further reports as appropriate for approval of supporting strategic board/ partnership governance arrangements and strategic priorities.

7. Proposals and Details

Background

- 7.1 Following the publication of the Jay report in August 2014, the Rotherham Partnership the accredited Local Strategic Partnership that brings together Rotherham's public, private, voluntary and community sector organisations to work together to improve Rotherham had already begun the process of re-examining its purpose and priorities and the structures that support them.
- 7.2 The need to change the structure and operation of the Rotherham Partnership was further signalled by the final report of the Corporate Governance Inspection (CGI) of RMBC, published in February 2015. This concluded that:
 - a. Partnership working was ineffective
 - b. The structures were overly complicated and did not drive action
 - c. Partners were critical that the council did not provide a lead
 - d. There had been a specific absence of partnership working on Child Sexual Exploitation (CSE).
- 7.3 The Council's corporate "Fresh Start" Improvement Plan recognises the importance of 'purposeful partnerships, engaging well with Rotherham's citizens'. A central outcome in this respect is: 'a fit-for-purpose Rotherham Partnership leading the delivery of a revitalised community strategy for the borough from 2016'.
- 7.4 A renewed model of more inclusive and purposeful joint working with partners has therefore been developed, informed in particular through discussions and contributions from the current Partnership Chief Executive Officer Group (including meetings on 2nd April; 14th May; and 2nd July 2015), as well as with the RMBC Strategic Leadership Team and Commissioners. The proposed model set out within this paper has also been developed in the light of discussion with the Advisory Cabinet (20th July 2015), the Labour Group (21st July) and Opposition Groups (31st July 2015).

The proposal for Rotherham

Aims

- 7.5 In terms of a renewed Partnership governance model for Rotherham, the proposal is for a reconstituted and expanded Rotherham Partnership re-titled "Rotherham Together" supported by an ongoing operational Chief Executive Officers Group which would ensure the practical management and delivery of the Partnership's overall priorities. A diagram setting out an overview of the proposed governance model is at **Appendix A**; and is explored in more detail below.
- 7.6 The core purpose of the Rotherham Together Partnership would be to oversee the implementation of a new Rotherham Community Strategy (due to be in place from quarter one of 2016) in both the delivery of its high level priorities and objectives, as well as mobilising collectively in the shared interest of a better

Rotherham. A proposed Terms of Reference for the Rotherham Together Partnership is attached at **Appendix B**.

- 7.7 Rotherham Together's overarching aim would be to provide a positive forum for wider partner input and to play a coordinating role in relation to the work of other key, supporting partnership structures namely the Safer Rotherham Partnership, the Health and Well-being Board, Rotherham Business Growth Board and Children and Young People's Partnership ensuring they maintain a focus on an over-arching Rotherham Vision and the delivery of the Community Strategy.
- 7.8 At their best, good strategic partnerships make a huge difference to what is achieved in a city, borough or county they are about all the key influencing organisations in a place working together for the good of the place. They can lead to more productive relationships, better understanding and more effective resource sharing. The Partnership, therefore, needs to be representative of the diversity of Rotherham's public, private, voluntary, community and faith sectors. Rotherham Together would be the advocate and champion for partnership working across the borough.
- 7.9 It is proposed that the Chair role would rotate on an annual basis between the Leader of RMBC; a voluntary sector representative; a private sector representative; and a non-RMBC public sector partner. There would be no remuneration for this role.
- 7.10 The council's Chief Executive (or MD Commissioner at present) would take on a formal role of Secretary to the partnership, supporting the Chair and ensuring its decisions are carried out with the right reporting mechanisms.

Membership

- 7.11 Proposed membership arrangements of the new governance structure are set out in **Appendix C**. This is an increase on the size and representation of the previous Partnership, with broader Elected Member representation as follows:
 - a. Leader of the Council (who will Chair the new Partnership in its first year)
 - b. Leader of the Opposition Group
 - c. Chair of the Health and Well-being Board
 - d. Chair of the Safer Rotherham Partnership
 - e. Chair of the Children & Young People's Strategic Partnership
 - f. A further Councillor appointment at the discretion of the Leader of the Council.
- 7.12 Wider representation from the voluntary, community and faith sectors, local businesses and higher education will provide greater breadth of opinion and fresh perspectives on the role of the Partnership and its contribution to moving the borough forward, as well as a wider pool of knowledge and expertise. Recruitment of the representatives, coordinated by Voluntary Action Rotherham (VAR) supported by the Partnership team, was initiated during August and will continue during September. It is anticipated that the representatives will be in place for the first scheduled Rotherham Together Partnership meeting, scheduled for September 23rd 2015. The Chamber of Commerce are following a similar process supported by the

Partnership team, in recruiting the additional business/private sector representatives, with formal recruitment taking place early September in time for the first meeting.

- 7.13 With specific regard to the proposed Higher Education representation, it is felt that this sector has a particular role to play, not only as major employers in their own right in the wider city region (including the presence at the Advanced Manufacturing Park), but also because of their integral role in promoting innovation and helping to drive economic growth. The proposed establishment of a Higher Education campus in Rotherham further adds to the case for university representation.
- 7.14 Direct representation from young people in the work of the Partnership is also seen as an important requirement. This needs to be organised in such a way that maximises the value and impact of young people's views and input.
- 7.15 Total membership, as shown Appendix C, would be 28 people, with the ability for senior executive staff to also attend in support of their Board Chairs, where appropriate. Whilst this is a significant increase in membership compared to the previous Partnership governance model in Rotherham it reflects the need for enhanced and more representative partnership working and greater inclusivity and diversity across the borough, as highlighted in the CGI report. To be a success it will demand proactive management, support and resourcing through the Partnership secretariat within the Council. While the management of partnership meetings of this size can rightly be seen as a challenge, with the right organisation and support, experience in other local authority areas shows that this inclusive approach can work well.

Operational Support

- 7.16 It is proposed that the current Chief Executive Officers Group will be reconstituted as the operational support structure for the renewed Partnership, helping to set the work programme, ensuring resources are directed towards achieving shared priorities and where appropriate being responsible for implementation.
- 7.17 Terms of reference must be clear about the distinct role of the main Partnership and the supporting Chief Executive Officers Group, helping to ensure that there is no duplication in agendas and discussions. Partners should be cognisant of the CGI report, which suggested that although the Chief Executive Officers Group was valued by partners for being able to make decisions and address issues, this did not seem to translate into the 'strategic and political leadership that is required'. Draft terms of reference for the Chief Executive Officers Group are therefore also set out in **Appendix D**.
- 7.18 Additional members providing expert input would also be considered (e.g. organisations/groups/individuals leading on specific themes or identified priorities).

Reporting lines into the corporate body of the Council

7.19 One of the key issues is the importance of ensuring that there are proper communication lines between the Partnership and the corporate body of the Council

as the elected body for the Borough. Good practice would point towards a regular, formal report either to Cabinet or Council at agreed intervals . This is important because without careful management of the relationship there is a danger of the Partnership being seen as something separate from the Council, rather than something the Council co-leads and fully participates in. It is important for all members of the council and officers to have a full and transparent understanding of the role of the Partnership and those who are represented on it. The same issue will apply for every organisation which is part of the partnership – e.g. CCG, Colleges etc. - but is particularly important in the context of the Council which is made up of democratically elected representatives. The Partnership will need to communicate widely about what it is doing and why; and councillors who are representatives will be able to report back to their political groups accordingly.

Other factors to consider – a new Community Strategy for Rotherham

7.20 The extensive series of roadshows which have taken place during May to September, to engage with local communities across Rotherham and gather a wide range of views will be used by Councillors and Commissioners to shape a 'new vision' for the borough; and also to inform a new Community Strategy for Rotherham, owned and championed by the new Partnership. The roadshows were led by the Leader and Deputy Leader but with extensive support and co-operation from all the key partners in the Borough. Analysis of the roadshow programme findings will be reported back later in the autumn, with the new Community Strategy in place from 2016.

Coordination and Oversight of Supporting Boards/Structures

- 7.21 As stated above, Rotherham Together will be linked to the existing partnership structures Safer Rotherham Partnership, the Health and Well-being Board, Rotherham Business Growth Board and Children and Young People's Partnership, sometimes known as thematic boards. Each of these is at various stages of reviewing their current operations and approaches. The structure diagram (Appendix A) notes the reviews which are all due to be completed during the course of the year.
- 7.22 On a practical level, the over-arching Partnership should bring together the work of the various supporting thematic boards/partnerships, bringing key support staffs together to ensure that agendas dovetail and agreed actions are followed through.
- 7.23 The Chairs of the four supporting thematic boards/partnerships will be members of the overarching Rotherham Together Partnership and will provide thematic reports to focus on progress against key, shared priorities; along with areas or activities that would benefit from the wider involvement and support from the Rotherham Together Partnership accepting that repeating things several times over can be a risk in this context, but can also be important on occasion to ensure full and proper communication and engagement.
- 7.24 The reviews of the supporting thematic boards/partnerships are also highlighted in the Council's corporate "Fresh Start" Improvement Plan (in Section 21), with

timescales tailored to the relevant issues facing each accordingly. The reviews are taking into account any board/partnership statutory duties (e.g. those that apply to the Health and Well-being Board and Safer Rotherham Partnership) as well as wider national and regional policy developments (e.g. the growing role of the Sheffield City Region Combined Authority and associated linkages with the Rotherham Business Growth Board).

Communication and engagement

7.25 Communication and engagement are critical aspects which lend themselves to oversight by the over-arching partnership and its support team; further supported by partners' own specialist communications teams. The ethos should be to move beyond simply informing and consulting the public, towards encouraging input and feedback from local communities that genuinely influences the way services are delivered across Rotherham.

7.26 In launching the new model, thought also needs to be given to establishing a clear brand identity that will help to raise the profile of the partnership's work. The partnership team are working with the design lecturer and students at Rotherham College of Arts and Technology, to deliver this as part of a training module starting September and scheduled for completion November 2015, with final sign off at the Rotherham Together Partnership meeting proposed for November.

Measuring performance

7.27 On performance management, there needs to be a balance between charting progress towards achieving medium- to long-term strategic goals, and assessing the impact of partners' efforts in the short term. Without duplicating the performance frameworks of the supporting boards and strategies, overarching partnership management should include reference to measures relating to each of the key supporting thematic areas: children and young people, health and well-being, crime and community safety, and economic growth and skills.

7.28 There may also be value in identifying specific metrics relating to the practical operation of the Partnership and its support structures; progress against which would give confidence that the shortcomings in partnership working identified in the CGI report are being addressed. The regular reporting to the main, corporate body of the council (see paragraph 7.19 above) will be a key mechanism to support wider scrutiny and council understanding of the Partnership's performance and the authority's representatives on it; recognising that Rotherham Together is a jointly owned body, but one for which the council needs to provide core leadership and democratic accountability.

7.29 The Partnership will collectively identify some specific, tangible actions which can be delivered in the first 3 to 6 months of operation. These actions will be identified as measures where working together will have the greatest impact and outcomes for Rotherham.

Timetable and Formal Sign off

- 7.30 Following the discussions that have already taken place to date with the current Partners, Commissioners and Elected Members, the next step is for formal Full Council sign off.
- 7.31 Further work will take place during September through to December on developing the new Partnership vision and Community Strategy; the evaluation report following on from the 'Views from Rotherham' consultation (see 7.19 above) will help shape this work. The Rotherham Together Partnership will also collectively identify a suite of priorities which through working together will add value, quality and pace to achieving tangible outcomes for Rotherham.

8. Finance

8.1 There is no remuneration for partnership roles. The core budget for the partnership receives financial contributions from the partners via the Chief Executive Officer Group. This is reviewed on an annual basis and has been set for the financial year 2015/16. Partner contributions supporting the work of the Rotherham Partnership in 2015/16 were around £80K excluding RMBC.

9. Risks and Uncertainties

- 9.1 If wider partners do not feel fully engaged then there may be a risk that the new model of working will not be embraced and could fail. The CGI report criticisms that Rotherham Council has not sufficiently embraced genuine partnership working in the past would remain a concern. Mitigating these risks is therefore key and will be achieved through proactive and positive consultation and engagement with current partners throughout the process as well as other, new partner representatives and organisations as noted in this report and Annexes.
- 9.2 If the new model of delivery requires additional resources to implement then staffing and financial resources will need to be collectively considered by the Partnership as a whole. The aim, however, will be to manage the support requirements for an expanded Partnership within existing arrangements; but this will be kept under review as the new arrangements are put in place.
- 9.3 If the new model of working does not identify clear measurable targets, then it may be seen as failing or seen as a 'talking shop'. To mitigate this risk, each of the supporting theme boards have been asked to identify in their strategies up to 3 priorities that are critical for requiring partner support in order to achieve success. These will be presented to the new Rotherham Together Partnership at the meeting in November. The new Community Strategy from 2016 will also enable, through tangible outcome targets, a genuine shared purpose and focus for the work of the revised Partnership.
- 9.4 If the Rotherham Together Partnership does have a clear vision or strategy, then it may fail to deliver against areas identified for improvement by the people of Rotherham. To mitigate this risk, there will be an evaluation report from the 'Views

form Rotherham' roadshow on the agenda for November along with the framework for the Community Strategy due first quarter 2016.

10. Policy and Performance Agenda Implications

- 10.1 As noted above (paragraph 7.3) the re-launch of the Rotherham Partnership and supporting structures form part of the Council's corporate "Fresh Start" Improvement Plan.
- 10.2 The Council's revised Corporate Performance Framework, to be developed in due course (as also noted in the Improvement Plan) will also have a key focus on partnership working, as well as the new Rotherham Vision and Community Strategy when these have been agreed.
- 10.3 The new Community Strategy for 2016 onwards will identify clear, shared objectives and outcomes for the Borough and Partnership organisations. This will lead to the adoption of specific performance measures, on which the Partnership will focus and keep under review. Identification of tangible actions will be delivered in the first 3-6 months of the new partnership, with progress monitored at each meeting of the Partnership Board.

11. Background Papers and Consultation

- 11.1 As noted at various points in Section 7 above, this proposal has been subject to various discussions and consideration to date by the current Partnership Chief Executive Officers Group, Elected Members, Commissioners and Senior RMBC officers.
- 11.2 Details about the previous partnership arrangements are available online at www.rotherham.gov.uk/info/200009/performance/748/rotherham_partnership.
- 11.3 The corporate, "Fresh Start" Improvement Plan for the council, which has a core theme covering the enhancements required to partnership working, is available online at

<u>www.rotherham.gov.uk/download/downloads/id/2313/rotherham_improvement_plan.pdf.</u>

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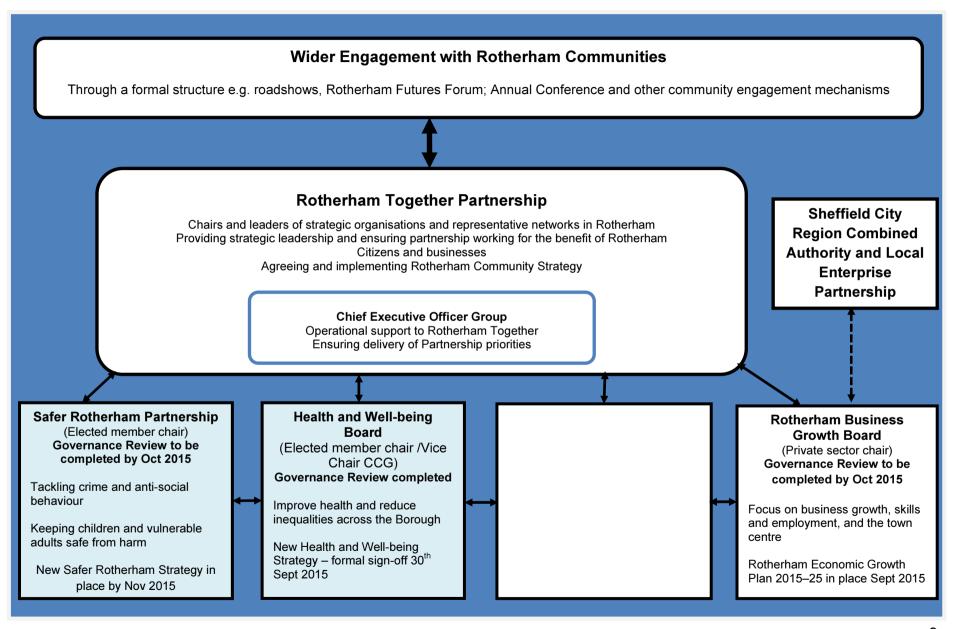
APPENDICES

Appendix A – Rotherham Together Partnership structure diagram

Appendix B – Rotherham Together Partnership draft terms of reference

Appendix C – Rotherham Together Partnership proposed membership

Appendix D – Chief Executive Officer Group draft terms of reference



Rotherham Together Partnership

Draft Terms of Reference

1. Aims

- 1.1 To provide governance and leadership in pursuing partners' shared priorities for the borough through the delivery of the vision for Rotherham, as articulated in the Rotherham Community Strategy.
- 1.2 To ensure that partner strategies and plans align with the key priorities of the Community Strategy, ensuring a consistent strategic approach is taken to delivering positive outcomes for people in Rotherham.
- 1.3 To lead by example in adopting a partnership ethos that stresses inclusivity and openness in its deliberations and which clearly drives action and improvement as a result of its decisions.
- 1.4 To consider strategic issues of key significance to the borough that sit outside of the Community Strategy and to provide collective multi-agency leadership in relation to them
- 1.5 To continue to involve local people in the work of the partnership through a proactive approach to communication and engagement.
- 1.6 To advocate for and champion partnership working across the borough, including celebrating achievements.
- 1.7 To advocate for Rotherham on a local, regional and national stage, lobbying relevant bodies on behalf of the borough.

2. Specific responsibilities/objectives of the Rotherham Together Partnership

- 2.1 To demonstrate effective, collaborative leadership on behalf of Rotherham's citizens, organisations and sectors.
- 2.2 To approve and adopt the agreed, shared vision for the borough.
- 2.3 To lead and approve Rotherham's Community Strategy and provide oversight of its delivery within an overarching performance management framework for the partnership.
- 2.4 To agree and oversee a Rotherham Together annual delivery plan, which will support implementation of the Community Strategy and associated partnership initiatives.
- 2.5 To establish, and set clear parameters for, time-limited task groups, as required, delivering against specific community strategy priorities or other emerging issues.

- 2.6 To ensure that partner agencies' strategies and plans reflect the collective priorities agreed in the Community Strategy.
- 2.7 To play a co-ordinating role in ensuring connectivity and complementarity between key strategic partnership-based groups and initiatives (including those local bodies listed at 6.1).
- 2.8 To receive progress reports from the Chief Executive Officers Group chair, leaders of any task and finish groups and the partnership manager; and to provide strategic input and challenge in response.
- 2.9 To be advised of emerging strategic issues and challenges by the partnership's Chief Executive Officers Group and individual members; and to consider collectively their implications for Rotherham, providing collective leadership in response.
- 2.10 To periodically review the Rotherham Together priorities, membership, and working practices to ensure they remain appropriate and effective.
- 2.11 To ensure that the direction provided by Rotherham Together takes account of the breadth of stakeholder perspectives that exist in Rotherham.
- 2.12 To develop a communications and engagement plan that ensures a proactive approach to keeping stakeholders informed of progress and encourages input and feedback from local communities to influence priorities.

3. Membership, representation and conduct

- 3.1 The membership of Rotherham Together is made up of appropriate representatives from across the private, public and voluntary and community sectors in Rotherham (see annex).
- 3.2 The membership reflects the breadth of interests within the borough and the current priorities the partnership is pursuing.
- 3.3 The responsibilities of a member include:
 - (a) To act in the interests of Rotherham and the Rotherham Together Partnership, leaving aside organisational, personal or sectorial interests
 - (b) To attend and fully and positively contribute to meetings
 - (c) To provide a suitable deputy in the event of unavailability
 - (d) To ensure key decisions taken by Rotherham Together are fully supported within their own organisation
 - (e) To fully disseminate decisions taken at the meetings within their own organisation/sector
 - (f) To share, where possible, the perspective of their organisation/sector in relation to issues discussed at the meetings
 - (g) To act as ambassador and advocate for the partnership and its priorities
 - (h) To work with partners in a fair, cooperative and consensual manner
 - (i) To declare any conflict of interest
- 3.4 Membership is for a three-year term.

4. Meetings

- 4.1 Rotherham Together will meet quarterly. In addition, a summit may be held to mark the start of each annual cycle.
- 4.2 The schedule of meetings will be set annually, with meeting dates arranged a year in advance.
- 4.3 The position of Chair will rotate annually between: 1) the Leader of RMBC (or appointed government Commissioner, as appropriate); 2) a voluntary sector representative; 3) a private sector representative; and 4) a non-RMBC public sector member. There is no financial remuneration for the Chair role.
- 4.4 In the absence of the Chair at any Rotherham Together meeting, the Chair will nominate, wherever possible in advance, an alternative Chair for that meeting, usually from the organisation due to take on the role in the next annual cycle.
- 4.5 Minutes of the meetings will be published on a Rotherham Together web page, hosted on the Rotherham Council website.
- 4.6 Meetings will be conducted in a respectful and inclusive manner to encourage debate and constructive challenge.
- 4.7 A quorum for meetings is two thirds of the total membership, including the Chair.
- 4.8 Papers for Rotherham Together meetings will be distributed a minimum of one week in advance. Additional items may be tabled at the meeting in exceptional circumstances at the discretion of the Chair.
- 4.9 All agenda items brought to Rotherham Together meetings need to either clearly demonstrate a direct contribution to delivering at least one of the Community Strategy priorities, or to have clear strategic significance for the partnership.
- 4.10 Non-members may attend the meeting with the agreement of the Chair.
- 4.11 Decisions are to be taken by consensus. Where it is not possible to reach consensus, a decision will be reached by a simple majority of those present at the meeting.
- 4.12 Minutes will be circulated in advance of the next meeting and approved at the meeting. Minutes of the meeting will be posted on the Rotherham Together website.
- 4.13 Meetings will take place at a single venue within the borough.

5. Secretariat support for Rotherham Together

- 5.1 Secretariat support will be provided by the Rotherham Partnership team within RMBC.
- 5.2 Rotherham Council's MD Commissioner (or appointed chief executive in due course) will act as formal Secretary to the Partnership, responsible at operational level for surveying its work and ensuring its decisions are carried out.

6. Boards/partnership bodies linked to Rotherham Together

- 6.1 Boards with a direct link to Rotherham Together via its membership include:
 - Rotherham Health and Well-being Board
 - Rotherham Business Growth Board
 - Children and Young People's Strategic Partnership
 - Safer Rotherham Partnership

6.2 The Chairs of the four supporting strategic boards/partnerships will be members of the overarching Rotherham Together Partnership and will provide thematic reports as required to meetings, which will focus on progress against key shared priorities along with areas or activities that would benefit from the wider involvement and support from the Rotherham Together Partnership.

Proposed membership of *Rotherham Together* Partnership

Organisation / sector / group	Board representative(s)
Rotherham MBC	Leader of the Council (and a further position for a Commissioner for the duration of their appointment)
Voluntary Action Rotherham	Chair of Voluntary Action Rotherham
Rotherham Clinical Commissioning Group (CCG)	Chair of Rotherham CCG
South Yorkshire Police	Rotherham District Commander
South Yorkshire Fire and Rescue Service	Rotherham District Commander/or equivalent
Rotherham Hospital Foundation Trust (RHFT)	Chair of RHFT
Rotherham, Doncaster and South Humber NHS Foundation Trust (RDaSH)	Chair of RDaSH
Barnsley and Rotherham Chamber of Commerce	President/vice president as appropriate for Rotherham.
Further Education (FE)	Chair of one of the three FE colleges
Higher Education	Deputy Vice-Chancellor, Sheffield Hallam University Sheffield University TBC
Health and Well-being Board (H&WbB)	Elected member Chair of H&WbB
Safer Rotherham Partnership (SRP)	Elected member Chair of SRP
Rotherham Business Growth Board (RBGB)	Private sector Chair of RBGB
Children & Young People Strategic Partnership (C&YPSP)	Formal reporting structure tbc Oct 15
RMBC Opposition Group	Opposition Group Leader
RMBC Controlling Group councillor	A further Cllr appointment chosen at the discretion of the Leader of the Council – not to be a member of (Advisory) Cabinet
Young people	Further work to take place on most effective way to engage and involve young people in the work of the Partnership (x2 places available)
Voluntary, community and faith sector	Representatives (x4) - to reflect the diverse nature of Rotherham's communities (recruitment underway).
Business	Business representatives (x4) - to reflect the full range of businesses in the borough in terms of size, sector and location (recruitment underway).

Total 28

Rotherham Together Chief Executive Officer Group

Draft terms of reference

1. Aim

The Rotherham Together Chief Executive Officer Group ("the Group") supports the Rotherham Together Partnership ("the Partnership") in setting and driving its work programme, ensuring decisions are implemented and partner resources are effectively targeted in pursuit of shared priorities.

2. Objectives

- Providing professional and executive support, advice and guidance to the Partnership.
- Providing strategic direction and a forum for discussion in relation to major crosscutting initiatives or issues (e.g. troubled families, poverty and the impact of welfare reform)
- Offering support to the Partnership in overseeing the integrated delivery of key strategies, including the Community Strategy.
- Overseeing progress against agreed targets and milestones, calling upon wider partnership structures/boards/relevant agencies to contribute to effective delivery.
- Offering guidance to the Partnership in developing policy and strategic positions, approving funding and commissioning activity.
- Looking to identify, align and allocate resources to best support progress against priorities.
- Ensuring that relevant information is shared between partners in a timely manner.
- Agreeing the annual partnership budget and member contributions.

3. Chairing of meetings

The Group will be chaired by the chief executive of RMBC (or MD Commissioner for the duration of their appointment).

On occasions that the chair cannot be present for Group meetings, an alternative from the membership will be nominated by the chair, wherever possible in advance.

4. Frequency of meetings

The Group will aim to meet up to 6 times per year, but will meet monthly during 2015.

Additional ad hoc meetings may be arranged to allow the Group to respond to specific, time-critical or major issues.

5. Location of meetings

To be hosted by member organisations on a rotating basis.

6. Relationship to supporting boards/structures

The Group will maintain a watching brief on the work of the Partnership's various supporting boards; namely:

- Safer Rotherham Partnership Board
- Health and Well-being Board
- Rotherham Business Growth Board
- Children and Young People's Partnership

It will ensure that key support staff associated with these supporting boards are brought together on a regular basis to discuss agendas and cross-cutting issues and to ensure that agreed actions are completed.

7. Membership

Organisation/sector	Representative
Rotherham MBC	Chief Executive (or MD Commissioner
	for duration of role)
	Director of Public Health*
Voluntary Action Rotherham	Chief Executive
Rotherham Clinical Commissioning	Chief Officer
Group	
South Yorkshire Police	Rotherham District Commander
Barnsley and Rotherham Chamber of	Chief Executive
Commerce	
Further education sector	Principal, RCAT
South Yorkshire Fire & Rescue	Rotherham senior officer
Rotherham, Doncaster and South	Chief Executive
Humber NHS Trust	
Rotherham Hospital Foundation Trust	Chief Executive

^{*}Director of Public Health to provide RMBC continuous representation during transitional period between MD Commissioner and Chief Executive

8. Support

The Group will be provided administrative, organisational, performance and policy support by the RMBC partnership and policy team, principally via the Rotherham Partnership Manager.